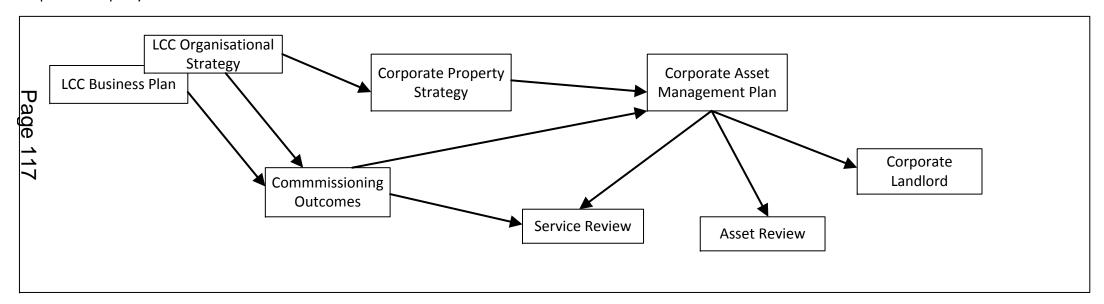
LCC Strategy for Property 2015-18 - Context

In 2011 the newly formed Corporate Property Service developed a strategy which stated plans to consolidate directorate policies and processes to enable corporate asset management. An ambition at the time was a move to develop this further with partners, building relationships to open up further opportunities for joint working. The **2011 document** remains relevant as it provides further context for the drivers and objectives of a corporate property team. In 2014, following a substantial rationalisation programme and a lot of work to embed property as a corporate strategic resource we are beginning to realise this earlier ambition; building relationships and working with partners to enable new solutions.

In 2014 the strategy is updated to reflect current objectives, make it more accessible to officers and partners, and focus the Corporate Property service on delivering outcomes in line with the new organisation structure. This will impact the next update to the Corporate Asset Management Plan (CAMP) which will also need to reflect this new way of working. The diagram below updates one in the CAMP and shows the relationship between corporate strategies and the work of Corporate Property:



Lincolnshire County Council has a defined purpose as stated in the Business Plan and Organisational Strategy. Each strategic Corporate Property aim directly contributes towards an element of the LCC purpose, as can be seen in the strategy. This ensures focus and alignment with other key documents.

Locally, Corporate Property has a new revenue savings target and so *maximising the use of assets* remains a major priority, with a programme of rationalisation projects running in Lincoln over the next two years. The service has taken on responsibility for schools asset management and this is one reason why *supporting service delivery* is one of the key aims in this update. With a greater emphasis on construction as well as intensification of existing property, the service intends to work even closer alongside services to ensure that property acts an enabler and not a constraint. In light of all the change planned over the next few years, it is critical that the remaining portfolio is *performing* to a high standard and remains fit for purpose. Finally the ongoing work to mobilise the new contract with VINCIMouchel should provide further opportunity to innovate and work flexibly with our partner, and with other public sector partners in Lincolnshire.

Lincolnshire County Council Strategy for Property 2015-18

Delivers corporate objectives by understanding our customers and property estate applying challenge to provide an estate that is fit for purpose

Ensure that property is integral to strategic planning and supports corporate objectives

Support Service delivery

Maximise the use of the portfolio so that it remains cost efficient, flexible, and increase in value Monitor and improve levels of suitability, sufficiency, condition and environmental performance

Work with others to benefit communities and support economic regeneration

This supports the Lincolnshire County Council purpose...

Making the best use of all of our resources

Commissioning for outcomes based on our communities' needs

Investing in infrastructure and the provision of services

Promoting community wellbeing and resilience

Influence, coordinate and support organisations that contribute to life in Lincolnshire

This is delivered through...

Clear corporate decision making and challenge on all property matters

suring that property information is curate, current and comprehensive

Managing property budgets corporately to prioritise need

Integrating property with financial planning

Robust business planning, option appraisal and whole-life costing

Feeding service plans into the Asset Management plan to collate any medium and long term implications for the asset base

Providing property that is suitable and sufficient for service delivery

Ensuring property is flexible and is planned to respond to future need

Ensuring property is accessible to all

Balancing service objectives against budget constraints

Prioritising the disposal of surplus property, maximising capital receipts and allied revenue savings

Challenging the use of assets, setting space standards, seeking efficiencies in occupancy and use and introducing new ways of working

Reducing running costs through challenging performance of property

Seeking opportunities to make savings through early release of leaseholds

Benchmarking against other similar organisations to drive performance improvement

Ensuring property is secure, safe to use, and fulfils statutory requirements

Promoting a high quality physical environment and identity

Capturing and updating property performance data for statutory returns and performance benchmarking

Effectively targeting investment relating to property maintenance

Working with LCC's Sustainability team to promote sustainable building design and property use Considering how assets can stimulate and support regeneration

Combining property and innovative funding solutions to deliver change

Aligning our property strategy with those of our partners to improve collaborative working, encouraging co-location and integrate front line services

Working with other agencies on an area basis to promote co-location and joint service delivery

Encouraging the involvement of communities and other key stakeholders

This establishes...

A high performing property portfolio that will be flexible, adaptable and sustainable in a rapidly changing political and economic environment

We will measure this...

Using the relevant Corporate Property KPIs, and the two corporate performance indicators

And support it with...

Council Business Plan

Council Business Plan

Contributions to capital receipt and revenue savings targets

Council Business Plan

Council Business Plan